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MISSION

Studying South Asia

ISAS is dedicated to research on contemporary South Asia. The Institute seeks to promote understanding of this vital region of the world, and to communicate knowledge and insights about it to policymakers, the business community, academia and civil society, in Singapore and beyond.

• Afghanistan
• Bangladesh
• Bhutan
• India
• Maldives
• Nepal
• Pakistan
• Sri Lanka
MANAGEMENT BOARD

AMBASSADOR GOPINATH PILLAI
Chairman, Management Board;
Ambassador-at-Large
Ministry of Foreign Affairs, Singapore; and
Chairman, Indian Heritage Centre

MR ALBERT CHUA
Second Permanent Secretary
Ministry of Foreign Affairs
Republic of Singapore

PROFESSOR TAN ENG CHYE
Deputy President (Academic Affairs); and Provost, National University of Singapore

MR LUKE GOH
Deputy Secretary (Trade)
Ministry of Trade and Industry
Republic of Singapore
(Appointed on 1 Sept 2016)

PROFESSOR TAN TAI YONG
Executive Vice-President (Academic Affairs)
Yale-NUS College
National University of Singapore
AMBASSADOR BILAHARI KAUSIKAN  
Ambassador-at-Large & Policy Adviser  
Ministry of Foreign Affairs  
Republic of Singapore

DR S NASIM  
Group Executive Chairman  
Meinhardt Group International Ltd

MR GIRIJA PANDE  
Chairman  
Apex Avalon Consulting Pte Ltd  
Singapore

MR S CHANDRA DAS  
Managing Director  
NUR Investment & Trading Pte Ltd; and  
Singapore’s Non-Resident High Commissioner to Sri Lanka

MS CHONG SIAK CHING  
Chief Executive Officer  
National Gallery Singapore; and  
Singapore’s Non-Resident Ambassador to Chile

PROFESSOR BRENDA S A YEOH  
Vice-Provost (Graduate Education)  
National University of Singapore  
(Appointed on 1 Sept 2016)
RESEARCH TEAM

PROFESSOR SUBRATA KUMAR MITRA
Director and Visiting Research Professor

DR DUVVURI SUBBARAO
Distinguished Visiting Fellow

DR IFTEKHAR AHMED CHOWDHURY
Principal Research Fellow

PROFESSOR CHILAMKURI RAJA MOHAN
Visiting Research Professor

PROFESSOR JOHN CHARLES HARRISS
Visiting Research Professor

PROFESSOR RIAZ UL HASSAN
Visiting Research Professor

PROFESSOR ROBIN BANNERMAN JEFFREY
Visiting Research Professor

PROFESSOR PRATAP BHANU MEHTA
Visiting Research Professor

MR SHAHID JAVED BURKI
Visiting Senior Research Fellow

MR VINOD RAI
Visiting Senior Research Fellow

DR S NARAYAN
Visiting Senior Research Fellow
Research Team

DR AMITENDU PALIT
Senior Research Fellow

DR MD MIZANUR RAHMAN
Senior Research Fellow

MR SEE CHAK MUN
Senior Research Fellow
(term ended: 22 Jul 2015)

DR RONOJOY SEN
Senior Research Fellow

DR DIPINDER SINGH RANDHAWA
Senior Research Fellow

DR SINDERPAL SINGH
Senior Research Fellow

DR AASIM SAJJAD AKHTAR
Visiting Research Fellow

DR DEEPARGHYA MUKHERJEE
Visiting Research Fellow

DR JIVANTA SCHOETTLI
Visiting Research Fellow

DR SOJIN SHIN
Visiting Research Fellow

MR RAJEEV RANJAN CHATURVEDY
Research Associate

MS IROMI DHARMAWARDHANE
Research Associate

MR LALDINKIMA SAULO
Research Associate
(term ended: 30 Apr 2015)
RESEARCH TEAM

MR RAHUL ADVANI
Research Assistant
(term ended: 7 Sept 2015)

MS RINISHA DUTT
Research Assistant

MS ZAARA ZAIN HUSSAIN
Research Assistant
(term ended: 2 Jun 2015)

MR RAHUL ADVANI
Research Assistant
(term ended: 7 Sept 2015)

MS RINISHA DUTT
Research Assistant

MS ZAARA ZAIN HUSSAIN
Research Assistant
(term ended: 2 Jun 2015)

MS CHANDRANI SARMA
Research Assistant

MR JAYANT SINGH
Research Assistant

MS AYESHA KALPANI WIJAYALATH
Research Assistant
RESEARCH INTERNS

MS DEEPIKA DEVARAJAN
(12 Jan 2015 - 27 Apr 2015)

MS VANI SWARUPA MURALI
(5 May 2015 - 31 Jul 2015)

MR THATCHINAMOORTHY S/O KRISHNAN
(26 May 2015 - 10 Aug 2015)

MR KOO MING YEW, MATTHEW

MR TAN ZHI WEI, DANIEL
(11 Aug 2015 - 11 Jan 2016)

MS AISHWARYA RAMESH
(11-19 Jan 2016)
ADMINISTRATION TEAM

MR JOHNSON PAUL DAVASAGAYAM
Senior Associate Director

MS SITHARA DORIASAMY
General Manager
(Chairman's Office); and
Head (Communications & Strategic Events)

MR NEO THIAM TENG, SAMUEL
Senior Manager
(Human Resources)

MR P S SURYANARAYANA
Editor (Current Affairs)

MR ANG QI YANG, JORDAN
Assistant Manager
(Events)

MS GOH HUI CHIN, SALLY
Assistant Manager
(Human Resources)

MS SEE BEE LIAN
Senior Executive
(Finance)

MR KOW JUN HAO, KEITH
Executive
(Human Resources)

MS AMANDA WENDY CHAN
Management Assistant Officer
(PA, Director’s Office)

MR MUHAMMAD YUSUF
Management Assistant Officer
(IT/General Administration)
A credible think tank and research institute that focuses on current issues and events in South Asia not in isolation but as part of the larger global community.

Ambassador Gopinath Pillai
Moving with Vigour and Purpose

The Institute of South Asian Studies, or ISAS as it is widely known, began the second decade of its life with a strong sense of purpose to be a credible think tank and a research institute that focuses on current issues and events in South Asia not in isolation but as part of the larger global community. Two areas in which ISAS has done well during the period under review are one, widening our footprint and two, deepening our knowledge thorough research which comes to life through the large number of commentaries published which are of special interest to our stakeholders and the larger community that track events in South Asia.

Let me explain what we have achieved in these two areas a little more in detail.

We have expanded our reach within India, the main focal point of our attention, as well as the rest of South Asia. In India, for the first time, we held events outside the capital, New Delhi. In July 2015, we organised the Singapore Symposium in Chennai, with Mr K Shanmugam, our then Foreign Minister as the main Speaker and Mr Shyam Saran, former Foreign Secretary of India, as the interlocutor. It was a very well-attended event. This was followed by another Singapore Symposium in April 2016, this time in the commercial capital of India, Mumbai. It was formatted as a dialogue between Singapore’s Deputy Prime Minister, Mr Tharman Shanmugaratnam, and the then Governor of the Reserve Bank of India, Dr Raghuram Rajan. This event was co-hosted by the Confederation of Indian Industry. The Symposium was a thumping success and was widely covered by the media.

There were also two book launches in India. In February 2015, Singapore’s President Dr Tony Tan launched “Singapore and India: Towards a Shared Future”. The same book was launched in Singapore by ISAS Patron and Emeritus Senior Minister, Mr Goh Chok Tong, in June 2015. During his trip to New Delhi in April 2016, Mr Tharman launched another book which was a collaborative work jointly done by ISAS and Ananta Aspen called “Looking Ahead: India & Singapore in the New Millennium – Celebrating 50 Years of Diplomatic Relations”.

As part of our effort to extend our reach in the region, ISAS organised a well-attended discussion on the China-Pakistan Economic Corridor project, in March 2016, with Pakistan’s Foreign Secretary, Mr Shamshad Ahmad Khan, setting out the geopolitical and geo-economic rationale. In the same month, ISAS and the Burki Institute of Public Policy organised a collaborative workshop in Lahore on the theme of ‘Expanding Regional Linkages in South Asia’. Sri Lanka’s Foreign Minister Mr Mangala Samaraweera delivered an ISAS Public Lecture in November 2015. Thereafter, in June 2016, Sri Lanka’s former President, Ms Chandrika Kumaratunga, outlined a vision of national reconciliation for her country and the challenges ahead. As the keynote speaker at SADC 2016 in July of that year, Sri Lanka’s Prime Minister, Mr Ranil Wickremesinghe, proposed a triangular geo-economic equation among Singapore, Sri Lanka and India. We at ISAS are interested in studying such prospects.

Bangladesh Cabinet Secretary, Mr Musharraf Hossain Bhuiyan, visited ISAS for a dialogue session in August 2015. On a larger canvas, ISAS continued its collaboration with the New York-based Global Center for Counterterrorism Cooperation, in the financial year under review, on issues of combating terrorism in South Asia through civil society endeavours.

Apart from ISAS expanding its footprint in India and the rest of South Asia, I had mentioned the deepening of our research activities. It would be difficult for me to enumerate the large number of papers ISAS published on a wide variety of subjects, including a book on North East India, and timely articles on demonetisation. Our strength arises from the fact that, besides having highly motivated and knowledgeable in-house researchers, we also have very distinguished scholars with hands-on experience with the subject they are writing about. These include Dr Duvvuri Subbarao, Mr Vinod Rai, Mr Shahid Javed Burki and Dr S Narayan who have been pillars of strength for ISAS. Another such pillar is Dr Iftekhar Chowdhury who conceptualises and anchors our highly successful Ambassador’s Series where we invite resident Ambassadors to speak on their countries’ foreign relations. There are also several other stars in our galaxy and details about them and their work are highlighted elsewhere in this report.

It was not, of course, all work and no collateral play at ISAS. Our ‘South Asia Literary Salon’ in July 2015 explored the theme of ‘modernity, identity and belonging’. In April the same year, we organised an ‘Evening of Migrant Poetry and Music’, with a group of Bangladeshi workers in Singapore rendering the creative verses they scripted during resting hours. These were all successful events of wide participation.

The measure of success ISAS has achieved would not have been possible without the hard work and leadership provided by our Director, Professor Subrata Mitra, and his able team of researchers as well as highly professional administrative staff. On behalf of the Management Board, I wish to thank them all. Finally, let me convey my deep appreciation to my fellow members of the Management Board as well as our stakeholders, Ministry of Foreign Affairs, Ministry of Trade and Industry, the National University of Singapore and the Tote Board. Their continued support ensures our existence.

AMBASSADOR GOPINATH PILLAI
Chairman
Institute of South Asian Studies
National University of Singapore; and
Ambassador-at-Large
Ministry of Foreign Affairs, Singapore
Viewing South Asia from a Vantage Point

As I reflect on my first full year as Director of the Institute of South Asian Studies (ISAS), I am reminded of how very fortunate I am to be part of this engaged and engaging community. ISAS, with its small group of researchers and administrators, has the challenging task of connecting Singapore with the States of South Asia, and beyond the region, to distant domains that impinge on it. As such, even as we concentrate on the economy, politics and foreign policies of the States of South Asia, our areas of interest stretch beyond the region all the way to China, Southeast Asia, the Indian Ocean, North and South America, Africa and the worldwide network of the South Asian Diaspora as well. At a time of unprecedented changes in global politics, conflicts far and near and cross-currents of global trade and national interests, ISAS remains the vantage point from where we seek to understand, analyse and offer our ideas on how to navigate towards cooperation and understanding – within the South Asian region – and in the global space which connects to the region.

ISAS remains the vantage point from where we seek to understand, analyse and offer our ideas on how to navigate towards cooperation and understanding – within the South Asian region – and in the global space which connects to the region.

The ideas that our researchers and participants present at our various events, international workshops and conferences are showcased in short Briefs on specific developments in the South Asian region as well as at global fora that impinge on it, and in longer Insights and Working Papers. Our colleagues diligently process and publish the knowledge gathered in the course of our public events and their individual analyses in books, edited monographs and journal articles. A list of these can be found in this annual report.

The annual report also provides a glimpse of the major events that filled our calendar. The ISAS 10th International Conference, focused on the salient issue of ‘Politics and Economics of Land in South Asia’ (29 October 2015), brought together policy makers, civil servants, political leaders and academics for a rigorous analysis. We were most fortunate in having Mr Heng Swee Keat, Singapore’s Minister for Finance, as our Guest-of-Honour. The ISAS Public Lecture on ‘Politics and Development in South Asia’ by Mr Mangala Samaraweera, Minister of Foreign Affairs, Democratic Socialist Republic of Sri Lanka, on 12 November 2015 and by Mr Chandrababu Naidu, Chief Minister of Andhra Pradesh on 21 September 2015 reflected the growing importance that Singapore attaches to Sri Lanka and Andhra Pradesh. Beyond the analyses of politics and economics, ISAS expressed its larger engagement with the public sphere in a South Asia Literary Salon on the general theme of ‘Bridging Identity and Modernity’ on 11 July 2015, and ‘An Evening of Migrant Poetry and Music — Poems of Migration: Joys and Sorrows’, on 26 April 2015, which focused more on Singapore. The release of an ISAS book ‘Singapore and India: Towards a Shared Future’ at a function graced by ISAS Patron and Singapore’s Emeritus Senior Minister Goh Chok Tong as the Guest-of-Honour on 18 June 2015 was a major highlight in our packed calendar during the Financial Year 2015-2016.

Reflecting our extended focus on India’s relations with the Association of Southeast Asian Nations, including and beyond Singapore, ISAS had brought out a book, ‘Connecting India to ASEAN: Opportunities and Challenges in India’s Northeast’ which was launched on 10 March 2015.

I hope that this report will give you a vivid insight into South Asia and its connectivity to Singapore through multiple perspectives of our research community, working together to identify policies and processes that contribute to a more peaceful and prosperous world. Our work is made possible by the presence of very senior diplomats, civil servants, academics and promising younger scholars in our midst, led by our visionary Chairman Ambassador Gopinath Pillai, and with the vigorous support and partnership of our Management Board, consisting of representatives of the National University of Singapore, the Ministries of Foreign Affairs and Trade and Industry of Singapore, and leaders of Singapore civil society. I welcome your avid participation in our conversations and look forward to welcoming you to our public events.

PROFESSOR SUBRATA KUMAR MITRA
Director
Institute of South Asian Studies
National University of Singapore
ISAS hopes to promote a better understanding of the South Asian governance trajectory to potential Singaporean investors and policymakers who will be guided to make better policy judgements through ISAS outputs.
RESEARCH PROJECTS

ISAS Focal Areas of Research

Singapore’s unique position and proximity to South Asia lends itself as a “Regional Trade Hub” and an “Economic Interlocutor”. The key question at the policy level is whether Singapore can effectively leverage on South Asia’s rise and its relationship with Southeast Asia and East Asia. This would require a sound understanding of local socio-political developments and evolution of democracy and governance. ISAS would focus on four core areas of research.

South Asian International Economy

South Asia remains the most highly protected region in the world. It lags behind in opening up to foreign competition and in attracting foreign direct investment. It is also the least integrated region, where intra-regional trade accounts for only five per cent of the countries’ total merchandise trade. ISAS will focus on the economic diplomacy of South Asian states in several multilateral forums like WTO, APEC, G20, and monitor the progress of trade liberalisation, tariffs and non-tariff barriers in these economies. Several initiatives are under way that could help to boost growth in South Asia, including the launching of the Asian Infrastructure Investment Bank (AIIB), the Trans-Pacific Partnership (TPP), and the Regional Comprehensive Economic Partnership (RCEP). However, much more is needed. Increasingly, South Asian economies aspire to, and demand, growth that is sustainable and inclusive. ISAS will also focus on the growing economic development and business opportunities from the Diaspora that are arising from these initiatives. India’s regional and global positioning will be studied carefully as it seeks to expand its economic space through the development of ports and of new maritime routes to better link the region and enhance connectivity that facilitates regional and international trade. ISAS research aims to contribute to regional policy dialogues on improving connectivity, sustainability and mutual growth for the South Asian economies that are seeking to develop new routes and enhance port operations to meet the increasing demand for maritime trade through the Pacific and Indian Oceans. The emerging corridors of connectivity in the Northeast region would be a critical area of study.

Foreign Policy, Security and Diplomacy

South Asian security is in flux. As major powers are preoccupied with the fight against the Islamic State, South Asia has quietly slipped into crisis mode. Neighbouring countries in South Asia are reassessing security structures and expressing the need for greater collaboration. However, regional cooperation appears to have weakened and changing bilateral relations could affect stability. The emergence of militant forces loyal to ISIS poses a direct challenge to government forces in Afghanistan, and has stoked concerns about extremism in Bangladesh. South Asia continues to be plagued by separatist elements and insurgencies, for example Kashmir, the Maoist style Naxalite movement, and northeast India. Pakistan is a principal United States (US) ally in the front lines fighting the Taliban and Al-Qaeda but feels undermined by India’s new found sponsorship from the US. India and Pakistan relations have reached a low level equilibrium trap that has resulted in a logjam with unending series of tit-for-tat shelling across the Line of Control (LoC). India-Pakistan relations continue to be held hostage to the Kashmir dispute. Pakistan’s “Kashmir first” policy, calling talks meaningless unless India agreed to negotiate on Kashmir ahead of all other issues, has now met with Modi’s “terrorism first” approach. China’s more visible role in bringing about reconciliation in Afghanistan has been welcomed, but Beijing’s perceived assertiveness on the border with India, in the Indian Ocean, in the sea lanes of communications (SLOC) in Southeast Asia and Sri Lanka and through its support of the China Pakistan-Economic Corridor has been more divisive. ISAS will carefully examine the triangular dynamics of big and middle power relations and its implications for stability and peace in the region. Scholars will draw on Kautiliya and Sri Aurobindo as theoretical constructs to identify patterns of foreign policy evolution in the region. ISAS will also study the potential for South Asian states to collectively evolve a ‘non-traditional architecture’ to confront their security problems instead of remaining mired in a self-help system.

Domestic Economy and Development

Population growth and urbanization are putting immense stress on South Asia. The top domestic development priorities include education, public health, and infrastructure (urban conditions, electricity, telecommunications, and logistics). Massive improvement in infrastructure is needed to sustain a high single digit economic growth rate. ISAS researchers will focus on the growth of microcredit and microfinancing institutions in the region and its impact on generating wealth at the bottom of the pyramid, Land legislation and land reform initiatives in the region and their peculiarities will be monitored and decoded for businesses.
Research Projects

Environment and climate change, particularly the evolution of the green economy in South Asia will be given special attention. Scholars will analyse and help to articulate a better understanding of the broad ideas of growth and justice in the region. ISAS will monitor and facilitate the connectivity of Singapore and South Asia in the areas of health, sanitation, infrastructure and other facets of development.

Governance and Democracy

Governance and the rule of law are widely recognized as a principal challenge in South Asia’s further evolution as a free market economy. ISAS will study governance and accountability frameworks, federalism, regionalism and the decentralisation of power in South Asia to draw lessons for good governance in the region. Special attention will be paid to minorities and gender justice in the region. ISAS will continue to study local political developments and its implications for governance. Associated with this is the progress that South Asian states are making towards consolidating democracy through the development of resilient institutions. Public institutions are optimal facilitators of political articulation, aggregation, governance and accountability. ISAS will study the flexibility, inventiveness, resilience and productivity of the following institutions:

- Judiciary Election Commission
- Political Parties
- The Auditor and Comptroller General
- Civil Service
- Minorities Commission
- Finance Commission

Of equal importance is the policies, rules and constitutional provisions that underpin the Constitution. These are provisions for:

- Rule of Law
- Public policies on order, welfare and identity
- Separation of powers – Presidential and Parliamentary Systems
- Protection of basic rights
- Conflation of individual and group rights

ISAS hopes to promote a better understanding of the South Asian governance trajectory to potential Singaporean investors and policymakers who will be guided to make better policy judgements through ISAS outputs.
The Institute produces a wide range of publications, focusing on various aspects of its work. All publications are in the public domain with an exception of those published with commercial publishers. All publications fall into three categories: ISAS Outputs which constitutes Briefs, Insights, Working Papers and Special Reports; Published Outputs which refer to academic outputs that are published through commercial publishers; Newsletters that serve as an outreach to the public to foster greater awareness and understanding of the Institute’s activities.

In quantitative terms, there has been a sharp increase in Insights and Special Reports from the previous year. The total output fell short of the target by about eight per cent to register 322 outputs. Nevertheless, productivity of staff increased by 1.8 per cent.

**RESEARCH OUTPUTS**

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<tr>
<th>FY09/10:</th>
<th>FY10/11:</th>
<th>FY11/12:</th>
<th>FY12/13:</th>
<th>FY13/14:</th>
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<td>214</td>
<td>142</td>
<td>182</td>
<td>261</td>
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<td>323</td>
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**Briefs**

**Insights**

**Working Papers**

**Special Reports**

**Books Authored**

**Journal Articles**

**Conference Papers**

**PUBLISHED OUTPUTS FOR FY2015/16**

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<th>FY09/10: 214</th>
<th>FY10/11: 142</th>
<th>FY11/12: 182</th>
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**Books Edited**

**Chapters in Books**

**Books Authored**

**Journal Articles**

**ConfERENCE PAPERS**

**Erratum**

The correct statistics for Journal Articles and Chapters-in-Books are 54 and 63 respectively, versus the corresponding wrongly reported numbers of 55 and 62.

Total figures for outputs remain the same for 2014-15.

The Institute produces a wide range of publications, focusing on various aspects of its work. All publications are in public domain with an exception of those published with commercial publishers. All publications fall into three categories: ISAS Outputs which constitutes Briefs, Insights, Working Papers and Special Reports; Published Outputs which refer to academic outputs that are published through commercial publishers; Newsletters that serve as an outreach to the public to foster greater awareness and understanding of the Institute’s activities. In quantitative terms, there has been a sharp increase in Insights and Special Reports from the previous year. The total output fell short of the target by about eight per cent to register 322 outputs. Nevertheless, productivity of staff increased by 1.8 per cent.

Incl 5 representations:

- Research outputs from 09/10-15/16 (data is a combination of Research outputs and Published outputs – nos are in pg 59 of the previous year)
- ISAS Outputs for FY2014-15
- Published Outputs for FY2014-15
- ISAS Research Outputs- Line Chart
- Published Outputs – Line Chart
- Research Productivity

(Computed by total outputs divided by no of staff) 322/25 = 12.8
ISAS has been publishing its newsletter “South Asia” since 2005. The newsletter provides regular updates on developments in the region and details the Institute's research activities with highlights of visits by dignitaries to the Institute. The newsletter is readily accessible on the ISAS website.
ACADEMIC OUTPUTS

The appended chart provides an overview of the Key Performance Indicators (KPI) achieved in FY2015/16.

- **Briefs**: 59
- **Insights**: 52
- **Working Papers**: 32
- **Conference Papers**: 62
- **Special Reports**: 12
- **Edited Books**: 7
- **External Working Papers**: 11
- **Authors Books**: 5
- **Chapters in Books**: 56
- **Journal Articles**: 51
- **Total**: 347
<table>
<thead>
<tr>
<th>Title</th>
<th>Author</th>
<th>Published Date</th>
</tr>
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<tbody>
<tr>
<td>356: Dreams and A Desperate Terrain!</td>
<td>Mr Rajeev Ranjan Chaturvedy Research Associate, ISAS-NUS</td>
<td>7 January 2015</td>
</tr>
<tr>
<td>357: Presidential Stakes and Sri Lanka’s Future</td>
<td>Ms Chandrani Sarma Research Assistant, ISAS-NUS</td>
<td>7 January 2015</td>
</tr>
<tr>
<td>358: Elusive Peace in Afghanistan</td>
<td>Mr Sajjad Ashraf Consultant, ISAS-NUS</td>
<td>13 January 2015</td>
</tr>
<tr>
<td>359: Sri Lankan Presidential Election at a Glance</td>
<td>Dr Saman Kelegama Executive Director at the Institute of Policy Studies of Sri Lanka, Colombo</td>
<td>15 January 2015</td>
</tr>
<tr>
<td>360: India-US Relations: Modi and Obama Begin a New Chapter</td>
<td>Professor C Raja Mohan Visiting Research Professor; and Research Lead (Security and International Relations), ISAS-NUS</td>
<td>29 January 2015</td>
</tr>
<tr>
<td>361: Obama's Visit to India: Review of Defence Relationship</td>
<td>Mr Jayant Singh Research Assistant, ISAS-NUS</td>
<td>5 February 2015</td>
</tr>
<tr>
<td>362: A Brief Intertwining of the Two Bengals</td>
<td>Dr Iftekhar Ahmed Chowdhury Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS</td>
<td>24 February 2015</td>
</tr>
<tr>
<td>363: Nitish Kumar and Bihar’s Lost Political Ground</td>
<td>Mr Rajeev Ranjan Chaturvedy Research Associate, ISAS-NUS</td>
<td>9 April 2015</td>
</tr>
<tr>
<td>364: Nitish Kumar and Bihar’s Lost Political Ground</td>
<td>Mr Atul K Thakur New Delhi-based journalist</td>
<td>9 April 2015</td>
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<tr>
<td>365: China-Pakistan Economic Corridor</td>
<td>Mr Sajjad Ashraf Consultant, ISAS-NUS</td>
<td>9 April 2015</td>
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<tr>
<td>366: Yemen, Pakistan and Arab Monarchies: Widening Gulf?</td>
<td>Dr Iftekhar Ahmed Chowdhury Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS</td>
<td>17 May 2015</td>
</tr>
<tr>
<td>367: From 'Look East' to 'Act East': PM Modi’s Visit to China, S. Korea and Mongolia</td>
<td>Dr Amitendu Palit Senior Research Fellow; and Research Lead (Trade and Economics), ISAS-NUS</td>
<td>12 May 2015</td>
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<tr>
<td>368: Nepal After the Mega Earthquake</td>
<td>Mr Nischal Nath Pandey Director of the Centre for South Asian Studies, Kathmandu, and Honorary Fellow, ISAS-NUS</td>
<td>26 May 2015</td>
</tr>
<tr>
<td>369: Pakistan’s Widening Sectarian Divide</td>
<td>Mr Sajjad Ashraf Consultant, ISAS-NUS</td>
<td>26 May 2015</td>
</tr>
</tbody>
</table>
## ISAS RESEARCH OUTPUTS

### ISAS BRIEFS

<table>
<thead>
<tr>
<th>Title</th>
<th>Author</th>
<th>Published Date</th>
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</table>
| 369: Peace-Making Challenges in Afghanistan                         | Mr Sajjad Ashraf  
Consultant, ISAS-NUS                                                   | 3 June 2015       |
| 370: India and Singapore: Partners in Innovation and Skills Development | Dr Deeparghya Mukherjee  
Visiting Research Fellow, ISAS-NUS                                    | 11 June 2015     |
| 371: Enhancing Disaster Management Capacity in South Asia           | Ms Chandrani Sarma  
Research Assistant, ISAS-NUS                                            | 11 November 2015 |
| 372: Chinese Setting for Talks with India                          | Dr Iftekhar Ahmed Chowdhury  
Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS | 23 June 2015     |
| 373: Maintaining the Economic Momentum                              | Dr Amitendu Palit  
Senior Research Fellow; and Research Lead (Trade and Economics), ISAS-NUS | 23 June 2015     |
| 374: Dealing with Xi: Modi’s Foreign Policy Challenge               | Dr Sinderpal Singh  
Senior Research Fellow, ISAS-NUS                                         | 23 June 2015     |
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<td>220. From Congress-system to Non-Hegemonic Multi-party</td>
<td>Professor Suhas Palshikar</td>
<td>15 January 2016</td>
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<td>Competition: Politics in Maharashtra</td>
<td>Professor, Department of Politics, Savitribai Phule Pune University,</td>
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<td>Pune, India</td>
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<td>221. Andhra Pradesh: Political Dynamics of Regionalism,</td>
<td>Professor K C Suri</td>
<td>22 January 2016</td>
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<td>Formation of New States in India</td>
<td>Professor, Department of Political Science at the University of</td>
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<td>222. Challenges and Trends in Decentralised Local Governance in</td>
<td>Professor Niaz Ahmed Khan</td>
<td>22 January 2016</td>
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<td>Bangladesh</td>
<td>Professor and Chair, Department of Development Studies, University of</td>
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<td>223. Elite Politics and Dissent in Sri Lanka</td>
<td>Dr Harini Amarasuriya</td>
<td>22 January 2016</td>
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<td>Senior Lecturer, Department of Social Studies, Open University of Sri</td>
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*ISAS Research Outputs*
## ISAS RESEARCH OUTPUTS

### ISAS WORKING PAPERS

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<th>Title</th>
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| **224**: The Indo-Russian Defence Partnership: A Framework for the 21st Century | Mr Jayant Singh  
Research Assistant, ISAS-NUS                                    | 22 January 2016         |
| **225**: Spatial Dimensions of Muslim Well-Being in India: A Comparative Study of Indian Districts | Professor Riaz Ul Hassan  
Visiting Research Professor, ISAS-NUS  
Dr Mikhail Balaev  
Senior Lecturer, Department of Sociology, Flinders University, Adelaide (Australia)  
Dr Abusaleh Shariff  
Chief Scholar, US-India Policy Institute, Washington DC (USA) | 29 January 2016         |
| **226**: Offshore Financial Centres and the Determinants of India’s outward FDI | Ms Chandrani Sarma  
Research Assistant, ISAS-NUS                                     | 11 February 2016       |
| **227**: Ontological Security and India-China Relations: From Border War to “News War” | Dr Lu Yang  
Post-doctoral Fellow, Department of International Relations, Tsinghua University, Beijing | 15 February 2016       |
| **228**: Development Policies and Democratic Disruptions. Predicaments of the Marxist Left | Professor Dwaipayan Bhattacharyya  
Professor, Centre for Political Studies, Jawaharlal Nehru University, New Delhi (India) | 16 February 2016       |
| **229**: An Assessment of the International Legal Obligations Owed to the Rohingya Refugees | Ms Ramandeep Kaur  
Research Intern, ISAS-NUS                                         | 16 February 2016       |
| **230**: Power and Piety: Religion, State and Society in Muslim Countries | Professor Riaz Ul Hassan  
Visiting Research Professor, ISAS-NUS                              | 23 February 2016       |
| **231**: Swachh Bharat!: If Not Clean India! Perhaps a Cleaner India by 2019? | Professor Robin Bannerman Jeffrey  
Visiting Research Professor, ISAS-NUS                              | 31 March 2016          |
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<th>Title</th>
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<tr>
<td>22: Singapore-India Relations: Focus on Shaping a Shared Future</td>
<td>Mr P S Suryanarayana</td>
<td>11 February 2015</td>
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<td>23: Pakistan in China's Eyes: Pawn, Pivot or a Pointer to its World View?</td>
<td>Dr Iftekhar Ahmed Chowdhury Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS</td>
<td>6 May 2015</td>
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<tr>
<td>24: Strengthening Rule of Law Responses to Counter Violent Extremism</td>
<td>Ms Rafia Bhulai, Ms Naureen Chowdhury Fink, Ms Michelle Barsa and Ms Allison Peters Global Center on Cooperative Security; and The Institute for Inclusive Security</td>
<td>14 May 2015</td>
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<tr>
<td>25: The Troubled Democracy of Bangladesh</td>
<td>Professor Ali Riaz Professor and Chair, Department of Politics and Government, IL, USA</td>
<td>14 July 2015</td>
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<td>26: Audit, Good Governance and Sustainable Development</td>
<td>Mr Vinod Rai Visiting Senior Research Fellow, ISAS-NUS</td>
<td>14 July 2015</td>
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<td>27: The Iran Nuclear Agreement</td>
<td>Mr Shahid Javed Burki Visiting Senior Research Fellow, ISAS-NUS</td>
<td>31 July 2015</td>
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<td>28: India’s Worlds of Waste</td>
<td>Professor Robin Bannerman Jeffrey Visiting Research Professor, ISAS-NUS</td>
<td>17 September 2015</td>
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<td>29: India’s Infrastructure Story</td>
<td>Ambassador Gopinath Pillai Chairman, Management Board, ISAS-NUS</td>
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<td>30: Defence Expenditure and Accountability</td>
<td>Mr Vinod Rai Visiting Senior Research Fellow, ISAS-NUS</td>
<td>11 November 2015</td>
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PUBLISHED OUTPUTS
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AUTHORED/CO-AUTHORED BOOKS

Author: P S Suryanarayana
Title: Smart Diplomacy – Exploring China-India Synergy
Imprint: World Century Publishing Corporation
Date Published: 28 April 2016

Author: Ronojoy Sen
Title: Nation at Play – History of Sport in India
Imprint: New York City, USA & India
Date Published: 27 October 2015

Author: Riaz Ul Hassan
Title: Australian Muslims: A Demographic, Social and Economic Profile of Muslims in Australia
Imprint: International Centre for Muslim and Non-Muslim Understanding, University of South Australia
Date Published: 25 June 2015

Author: Ashley South and Marie Lall
Title: Schooling and Conflict: Ethnic Education and Mother Tongue-based Teaching in Myanmar
Imprint: The Asia Foundation
Date Published: February 2016

Author: Marie Lall
Title: Understanding Reform in Myanmar: People and Society in the Wake of Military Rule
Imprint: Hurst Publishing
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Author: Ronojoy Sen
Title: Nation at Play – History of Sport in India
Imprint: New York City, USA & India
Date Published: 27 October 2015
EDITED BOOKS

**Editor:** Suji Choudhry, Madhav Khosla and Pratap Bhanu Mehta  
**Title:** The Oxford Handbook of the Indian Constitution  
**Imprint:** Oxford University Press  
**Date Published:** 24 March 2016

**Editor:** Anit Mukherjee and C Raja Mohan  
**Title:** India’s Naval Strategy and Asian Security  
**Imprint:** Routledge  
**Date Published:** 19 November 2015

**Editor:** Robin Bannerman Jeffrey and Ronojoy Sen  
**Title:** Media At Work In China and India: Discovering and Dissecting  
**Imprint:** India: Sage Publications  
**Date Published:** 26 October 2015

**Editor:** Lian Kwee Fee, Md Mizanur Rahman and Yabit Bin Alas  
**Title:** International Migration in Southeast Asia  
**Imprint:** Springer  
**Date Published:** 24 October 2015

**Editor:** Md Mizanur Rahman and Zaara Zain Hussain  
**Title:** South Asian Migration: Remittances and Beyond  
**Imprint:** Cambridge Scholars Publishing  
**Date Published:** 1 September 2015

**Editor:** Rashid Amjad and Shahid Javed Burki  
**Title:** Pakistan – Moving the Economy Forward  
**Imprint:** Cambridge University Press  
**Date Published:** 13 Apr 2015

**Editor:** Md Mizanur Rahman and Tan Tai Yong  
**Title:** International Migration and Development in South Asia  
**Imprint:** Routledge  
**Date Published:** 10 April 2015
# PUBLISHED OUTPUTS
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<td>7</td>
<td>&quot;Restoring the Eastern Anchor: India’s Strategic Partnership with Singapore.&quot; In <em>The Merlion and the Ashoka: Singapore – India Strategic Ties</em>, pp. 23-43. [December 2015]</td>
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<td>35</td>
<td>Sahoo, Ajay Kumar. “Indian migration to the Gulf and development challenges in India” In <em>International migration and development in South Asia</em>, 96 (2015): 8</td>
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## PUBLISHED OUTPUTS 
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<td>3</td>
<td>Hassan, Riaz, and Bill Martin. &quot;Islamophobia, Social Distance and Fear of Terrorism in Australia: A Preliminary Report.&quot; University of South Australia, 2015. [External working paper 16, MnM]</td>
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## JOURNAL ARTICLES

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INTERNATIONAL ENGAGEMENTS

AUSTRALIA
Professor Subrata Kumar Mitra
06.07.2015 - 08.07.2015
Dr Iftekhar Ahmed Chowdhury
05.06.2015 - 07.06.2015

BANGLADESH
Dr Md Mizanur Rahman
06.08.2015 - 23.08.2015

CAMBODIA
Dr Ronojoy Sen
10.09.2015 - 13.09.2015

CANADA
Dr Amitendu Palit
15.04.2015 - 18.04.2015

CHINA
Dr Iftekhar Ahmed Chowdhury
26.06.2015 - 29.06.2015
Mr Rajeev Ranjan Chaturvedy
16.10.2015 - 19.10.2015
Dr Amitendu Palit
17.11.2015 - 23.11.2015

GERMANY
Professor Subrata Kumar Mitra
20.06.2015 - 03.07.2015

India
Mr Vinod Rai
10.06.2015 - 16.06.2015
Dr Dipinder Singh Randhawa
11.05.2015 - 15.05.2015
03.08.2015 - 21.08.2015
Dr Deeparghya Mukherjee
03.09.2015 - 25.09.2015
Dr Sinderpal Singh
12.10.2015 - 16.10.2015
Dr Sojin Shin
04.12.2015 - 06.12.2015
Dr Ronojoy Sen
03.12.2015 - 09.12.2015

Indonesia
Professor Riaz Ul Hassan
02.09.2015 - 07.09.2015
Malaysia
Dr Iftekhar Ahmed Chowdhury
01.06.2015 - 04.06.2015
Dr Deeparghya Mukherjee
06.08.2015 - 09.08.2015

Netherlands
Professor Subrata Kumar Mitra
20.06.2015 - 03.07.2015

NEW ZEALAND
Dr Amitendu Palit
25.08.2015 - 26.08.2015
Dr Ronojoy Sen
24.08.2015 - 28.08.2015

PAKISTAN
Ms Chandrani Sarma
04.11.2015 - 18.11.2015
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16.11.2015 - 20.11.2015

ROMANIA
Dr Deeparghya Mukherjee
18.06.2015 - 20.06.2015

RUSSIA
Professor Subrata Kumar Mitra
19.05.2015 - 21.05.2015

THAILAND
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UNITED KINGDOM
Ms Chandrani Sarma
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08.04.2015 - 10.04.2015
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08.04.2015 - 10.04.2015
Dr Iftekhar Ahmed Chowdhury
12.07.2015 - 15.07.2015
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### India’s Integration with Asia-Pacific- Economic and Strategic Aspects

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**Evolution of the Modern State in India: Comparing Kautilya, Machiavelli, Nizam al-Mulk, Barani and Sun-Tze**
https://www.youtube.com/watch?v=sa4o7cZSoy8
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**Modi and the World: (Re) Constructing Indian Foreign Policy**

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<tr>
<td>50</td>
<td>2015, “Pakistan, Power-Play, and a New South Asian Paradigm” Paper presented at Conference in the University of Western Australia. Adelaide, June 05-07, 2015</td>
<td>Chowdhury, Iftekhar Ahmed</td>
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<td>51</td>
<td>2015, “ASEAN India Free Trade Agreement : Did it result in greater trade in intermediates or final products? Or both?” Paper presented at the International Conference in Current Economic Trends in Emerging and Developing Countries (TIMTED-2015). Timisoara, Romania, June 18-20, 2015</td>
<td>Mukherjee, Deeparghya</td>
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<td>57</td>
<td>2015, “GVCs and Trade Implications” Paper presented at IIFT Guest Lectures for Researchers and Faculty. Kolkata, India, September 05-18, 2015</td>
<td>Mukherjee, Deeparghya</td>
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EVENTS

The appended chart provides an overview of the KPIs achieved in FY2015/16.
EVENT HIGHLIGHTS

BOOK LAUNCHES

**Topic:**
ISAS Book Launch: “Nation at Play: A History of Sport in India”

**Speakers:**
Ambassador Gopinath Pillai
Chairman, ISAS-NUS, and Ambassador-at-Large, MFA, Singapore
Mr Manu Sawhney
CEO, Sports Hub Singapore
Dr Ronojoy Sen
Senior Research Fellow; and
Research Lead (Politics and Governance), ISAS-NUS
Professor Vineeta Sinha
Head, South Asian Studies programme, NUS
Mr Rohit Brijnath
Assistant Sports Editor, The Straits Times

**Date:**
23 March 2016

**Venue:**
Gilmour Room, Singapore Cricket Club

In his latest book, Dr Ronojoy Sen follows the transformation of sport in India from an elite, kingly pastime to a national obsession tied to colonialism, nationalism, and free market liberalization. Dr Sen is a Senior Research Fellow at ISAS.

The book ‘Nation at Play: A History of Sport in India” was jointly launched by Ambassador Gopinath Pillai, Chairman, ISAS and Mr Manu Sawhney, CEO of Sports Hub Singapore. This marked the third launch of the book. The first launch was at the international Jaipur Book Festival in January 2015, followed by a second launch in Kolkata, the following month.

A panel discussion on the book with Professor Vineeta Sinha, Head, South Asian Studies Programme, NUS, Mr Rohit Brijnath, senior correspondent, The Straits Times, Dr Sen and Mr Sawhney, focused on several topics, including the status of women in sport and India-Pakistan sporting contests.
Event Highlights

Book Launches


Speakers: Ambassador Rajiv Bhatia, Distinguished Fellow, Gateway House Indian Council of Global Relations; Dr Iftekhar Ahmed Chowdhury, Principal Research Fellow, and Research Lead (Multilateral and International Linkages), ISAS-NUS; Ms Moe Thuzar, Fellow and Coordinator, Myanmar Studies Programme, Institute of Southeast Asian Studies, NUS.

Date: 29 March 2016

Venue: UNDP Auditorium

The book launch was presided by Ambassador Gopinath Pillai, Chairman, ISAS. A panel discussion, comprising Ms Moe Thuzar, Fellow and Coordinator, Myanmar Studies Programme, ISEAS, and Dr Iftekhar Ahmed Chowdhury, Principal Research Fellow, ISAS, delved deeper into India-Myanmar relations. India-Myanmar Relations: Changing Contours provides a comprehensive evaluation of India’s multi-faceted relations with Myanmar. It unravels the mysteries of the complex polity of Myanmar as it undergoes transition through democracy after a long military rule. The volume traces the trajectory of India-Myanmar associations from ancient times to the present day, on the backdrop of the region’s geopolitics.
CLOSED-DOOR SESSIONS

**Topic:**
ISAS Closed Door Session with Dr S Jaishankar

**Guest Speaker:**
Dr S Jaishankar  
*Foreign Secretary of India*

**Date:**
24 March 2016

**Venue:**
UNDP Auditorium

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**Topic:**
ISAS Closed Door Session with Professor Anthony Elliot

**Guest Speaker:**
Professor Anthony Elliot  
*Hawke Research Institute, University of South Australia*

**Date:**
19 October 2015

**Venue:**
ISAS Board Room
In a frank and open discussion, eminent panellists in the likes of Mr Vinod Rai (Visiting Senior Research Fellow, ISAS and 11th Comptroller and Auditor-General of India), Dr Jahangir Aziz (Chief Asia Economist, J P Morgan Bank), Mr Manu Bhaskaran (Director, Centennial Group), Mr Rohan Solapurkar (Tax Partner, Deloitte Singapore), Mr Vikram Khanna (Associate Editor, The Business Times) and Dr Amitendu Palit (Senior Research Fellow, ISAS) analysed and provided insights into India’s Union Budget 2016.

While the Union Budget 2016 was criticised for lacking big bang reforms or actively promoting industries in the rural and agricultural sectors, panellists acknowledged that there were incremental steps towards improving the business climate of the country, bearing in mind the constraints, advantages and vision of the present union government. The panel noted that big bang reforms in the form of Goods & Services Tax (GST) Bill, the Land Acquisition Bill and the initiative to legislate insolvency and bankruptcy laws were yet to be implemented.
EVENT HIGHLIGHTS

SYMPOSIUM

**Topic:**
Singapore Symposium 2015

**Keynote Speaker:**
Mr K Shanmugam  
Minister for Foreign Affairs and Law, Singapore

**Moderator:**
Ambassador Shyam Saran  
Former Foreign Secretary  
Government of India

**Business Forum Speakers:**
Mr Sat Pal Khattar  
Chairman, Khattar Holdings Group of Companies  
Mr Peter Joo Hee Ng  
Chief Executive  
Public Utilities Board, Singapore  
Mr Pang Yee Ean  
Group Chief Operating Officer, Surbana Jurong Pte Ltd  
Mrs Rajshree Pathy  
Chairperson, Confederation of Indian Industry (CII), Southern Region

**Date:**
27 July 2015

**Venue:**
Chennai, India

Addressing about 200 Tamil Nadu businessmen and industrialists at the Singapore Symposium 2015 in Chennai on 27 July 2015, Singapore’s Minister for Foreign Affairs and Law, Mr K Shanmugam, underscored the synergies between Singapore and India. He said that the bilateral relations of the two countries is premised on trust; and that the cultural complementarity between them is time-tested.

The Singapore Symposium 2015, organised by ISAS, was part of Singapore’s 50th anniversary of independence celebrations. During a 90-minute engaging session, Minister Shanmugam captivated the audience with his open and candid discussion on a range of topics. The discussion was moderated by former foreign secretary of India, Mr Shyam Saran. There are about 6,000 Indian companies in Singapore. Two-way trade between Singapore and India was estimated at US$17 billion in 2014-15.

Prior to the interactive session with Mr Shanmugam, three successful Singapore businessmen from key business verticals shared their experiences at a business forum. They were Mr Sat Pal Khattar (Chairman, Khattar Holdings Group of Companies); Mr Peter Joo Hee Ng (Chief Executive PUB, Singapore’s National Water Agency); and Mr Pang Yee Ean (Group Chief Operating Officer, Surbana Jurong Private Limited). The business forum was moderated by Mrs Rajshree Pathy (Chairperson, CII Southern Region). CII was ISAS’ organising partner at the Singapore Symposium 2015.

Organised periodically by ISAS, the Singapore Symposium serves to host Singapore dignitaries and experts in a discussion with South Asian countries on issues pertinent to the South Asian region. Singapore Symposium 2015 is the third edition in India; and the fourth in the region. Singapore’s founding Prime Minister, Mr Lee Kuan Yew was the guest-of-honour at the inaugural Singapore Symposium in Delhi in 2009. Prime Minister, Mr Lee Hsien Loong graced the Singapore Symposium in the Indian capital in 2012.
**Event Highlights**

**Topic:** ISAS Symposium:  
"South Asia Literary Salon - Modernity, Identity and Belonging"

**Speakers:**  
Ms Tishani Doshi  
*Leading Indian Poetess, Writer and dancer*  
Mr Romesh Gunesekara  
*Sri Lankan Writer and Fellow of the Royal Society of Literature*  
Mr Mohammed Hanif  
*Pakistan’s Leading Writer and Columnist*  
Mr Niaz Zaman  
*Professor of English, University of Dhaka*  
Mr Manu Joseph  
*Columnist, The International New York Times and The Hindustan Times*  
Ms Moni Mohsin  
*Freelance Journalist and Author, Pakistan*  
Mr Atiq Rahimi  
*French-Afghan Writer and film-maker*  
Ms Githa Hariharon  
*Leading Indian Author and Editor*  

**Date:**  
11 July 2015

**Venue:**  
Four Seasons Hotel

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**Topic:** ISAS Symposium:  
"China Pakistan Economic Corridors: It’s Regional, Political and Economic Implications"

**Speakers:**  
Ambassador Khalid Mahmood  
*Chairman, Board of Governors, Institute of Strategic Studies, Islamabad*  
Ambassador Shamshad Ahmad Khan  
*Former Foreign Secretary, Pakistan*  

**Moderator:**  
Ambassador Gopinath Pillai  
*Chairman, ISAS-NUS; and Ambassador-at-Large, MFA, Singapore*  

**Date:**  
2 March 2016

**Venue:**  
UNDP Auditorium
**Topic:**
An Evening of Migrant Poetry and Music – Poems of Migration: Joys and Sorrows

**Speakers:**
Ambassador Gopinath Pillai  
Chairman, ISAS-NUS; and Ambasador-at-Large, MFA, Singapore  
Mr A K M Mohsin  
Editor-in-Chief, Bangla Kantha; and Executive Director, DIBASHRAM  
Mr Shivaji Das  
Author, “Journeys with the Caterpillar”

**Date:**
26 April 2015

**Venue:**
National Library
PUBLIC LECTURES

**Topic:**
ISAS Public Lecture

**Guest Speaker:**
Mr N Chandrababu Naidu
Chief Minister of Andhra Pradesh, India

**Date:**
21 September 2015

**Venue:**
Sheraton Towers Singapore

**Topic:**
“Politics and Development in Sri Lanka”

**Guest Speaker:**
Mr Mangala P Samaraweera
Minister of Foreign Affairs, Sri Lanka

**Date:**
12 November 2015

**Venue:**
Raffles Town Club

**Topic:**
Inclusive Growth in Developmental Context

**Guest Speaker:**
Mr Shivraj Singh Chouhan
Chief Minister of Madhya Pradesh, India

**Date:**
13 January 2016

**Venue:**
Raffles Town Club
The public forum was held on the sidelines of the 8th India-Singapore Strategic Dialogue (ISSD). In his introductory remarks, Professor Tommy Koh, Co-Chair of the Dialogue and Ambassador-at-Large, lauded India’s role in the region. Professor Koh said that Singapore believed that the new government under PM Modi would succeed in elevating growth, and Singapore intends to participate in initiatives such as the Clean India and Smart Cities.

Mr Jamshyd Godrej, Co-Chair of the Dialogue and Chairman of the Board, Godrej and Boyce Manufacturing Company Limited and fellow panellists further deliberated on the contours of the India-Singapore bilateral relations. Mr Godrej emphasised on the improved investor confidence in India. The forum observed that amid the rise of China and emerging maritime disputes, the region was looking at India to play a larger role.
SEMINARS & ROUNDTABLE DISCUSSIONS

**Topic:**
The Aam Aadmi Party’s Victory in Delhi and Future Prospects

**Speakers:**
Mr Sudheendra Kulkarni  
Chairman, Observer Research Foundation, Mumbai, India  
Professor Sanjay Kumar  
Director, Centre for the Study of Developing Societies, New Delhi, India  
Professor Badri Narayan  
ICCR Visiting Chair, South Asian Studies Programme, NUS

**Date:**
15 April 2015

**Venue:**
Seminar Room 3, Faculty of Law, Bukit Timah Campus, NUS

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**Topic:**
Co-Existence: Bandung and the Limits to Self-Determination

**Speaker:**
Professor John Kelly  
Visiting Professor in Social Science, Yale-NUS College; and Professor in Anthropology, University of Chicago

**Date:**
29 April 2015

**Venue:**
ISAS Board Room

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**Topic:**
Bangladesh: Moving Forward or Walking Back

**Speaker:**
Professor Ali Riaz  
Professor and Chair, Illinois State University, USA

**Date:**
26 May 2015

**Venue:**
ISAS Board Room

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**Topic:**
One Belt, One Road: China-Pakistan Economic Corridor in Perspective

**Speakers:**
Dr Siegfried Wolf  
Senior Researcher, Heidelberg University  
Professor Subrata K Mitra  
Director and Visiting Research Professor, ISAS-NUS  
Mr Shahid Javed Burki  
Visiting Senior Research Fellow, ISAS-NUS  
Dr Amitendu Palit  
Senior Research Fellow, ISAS-NUS; and Research Lead (Trade & Economics), ISAS-NUS  
Mr P S Suryanarayana  
Editor (Current Affairs), ISAS-NUS

**Date:**
17 August 2015

**Venue:**
ISAS Board Room
**Event Highlights**

**Seminars & Roundtable Discussions**

**Topic:** Reforms in Governance and Administration: The Case of Bangladesh  
**Speaker:** Mr M Musharraf Hossain Bhuiyan  
Cabinet Secretary  
Government of People's Republic of Bangladesh  
**Date:** 21 August 2015  
**Venue:** ISAS Board Room

**Topic:** Maritime Security Challenges in the Indo-Pacific  
**Speaker:** Vice-Admiral (Retd.) Anup Singh  
*Ex Commander-in-Chief, Eastern Naval Command*  
**Date:** 28 September 2015  
**Venue:** ISAS Board Room

**Topic:** South-South Development Pathways: Indian Coal Mining in South Africa  
**Speaker:** Dr Manjusha Nair  
*Assistant Professor, Department of Sociology, NUS*  
**Date:** 16 September 2015  
**Venue:** ISAS Board Room

**Topic:** The World Will Benefit from Ukraine’s Success, and Vice Versa  
**Speaker:** HE Pavlo Sultansky  
*Ambassador of Ukraine to Singapore*  
**Date:** 29 September 2015  
**Venue:** ISAS Board Room
**Event Highlights**

**Topic:**
The Indo-Pacific: What is it?

**Speaker:**
HE Philip Green  
*High Commissioner of Australia to Singapore*

**Date:**
2 October 2015

**Venue:**
ISAS Board Room

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**Topic:**
Creating Frankenstein: The Saudi Export of Wahhabism

**Speaker:**
Mr James Dorsey  
*Senior Fellow, S Rajaratnam School of International Studies (RSIS) Nanyang Technological University (NTU)*

**Date:**
2 March 2016

**Venue:**
ISAS Board Room

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**Topic:**
The Future of Afghanistan: Prospects for Peace and Reconciliation

**Speaker:**
Ambassador Jayant Prasad  
*Director General, Institute of Defence Studies & Analyses (IDSA)*

**Date:**
17 March 2016

**Venue:**
ISAS Board Room

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**Topic:**
India and its Northeast: Another Big Push off without a Takeoff?

**Speaker:**
Professor Sanjib Baruah  
*Professor of Political Studies, Bard College, USA*

**Date:**
7 October 2015

**Venue:**
ISAS Board Room
Event: India’s Worlds of Waste

Speakers:
- Professor Robin Bannerman Jeffrey
- Visiting Research Professor, ISAS-NUS
- Mr Bharati Chaturvedi
- Chintan Environmental Research and Action Group, New Delhi
- Mr M S Goutham Reddy
- CEO, Ramky Enviro Engineers Ltd, Hyderabad
- Mr Shibhu K Nair
- Zero Waste, Thiruvananthapuram
- Mr Assa Doron
- Australian National University, Canberra
- Ms Amy Ho
- Director, Office of Environmental Sustainability, National University of Singapore
- Mr Fadil Sapaat
- Deputy Director, Waste & Resource Management, National Environment Agency
- Mr Ravi Agarwal
- Toxic Link, New Delhi
- Mr Praveen Ravi
- Athenainfonomics, Chennai

Date: 27-28 July 2015

Venue: UNDP Auditorium

Industrial experts from India, including Mr M S Goutham Reddy, chief executive officer of India’s largest corporate waste management company, Ramky Enviro Engineers Ltd and Mr V Thiruppugazh, former rural development commissioner of Gujarat, scholars from Australia, and representatives from Singapore and non-governmental organisations shared their knowledge at the two-day workshop in Singapore. Twelve presentations ranging from the need to involve waste-pickers in schemes to improve public sanitation, difficulties of mass construction of rural toilets, challenges faced by local governments, the prospects for waste-to-energy plants and complexities of recycling industries, were presented.
**Event:**
Diversity, Equality, Citizen and Indian Muslims

**Speakers:**
- Ambassador Gopinath Pillai
  Chairman, ISAS-NUS; and Ambassador-at-Large, MFA, Singapore
- Professor Subrata K Mitra
  Director and Visiting Research Professor, ISAS-NUS
- Professor Riaz Ul Hassan
  Visiting Research Professor, ISAS-NUS
- Justice (Retd.) Rajindar Sachar
  Chairperson of the Sachar Report, New Delhi, India
- Professor Rakesh Basant
  Professor and Economist, Indian Institute of Management (IIM), Ahamadabad, India
- Dr Abusaleh Shariff
  Director, US-India Policy Institute, Washington DC
- Dr Mikhail Balaev
  Senior Lecturer, Sociology, Flinders University, Adelaide, Australia
- Professor Amitabh Kundu
  Professor and Chairman of the Kundu Committee, School of Social Sciences, JNU, New Delhi, India
- Mr Khursheed Siddiqui
  Associate Fellow, National Council of Applied Economic Research, India
- Dr Prabir Ghosh
  Associate Fellow, National Council of Applied Economic Research, India
- Dr Sanjeer Alam
  Assistant Professor, Centre for the Study of Developing Societies, India
- Dr Amir Ullah Khan
  Development Economist, Research Director, Aequitas; and Policy Consultant to the Bill and Melinda Gates Foundation
- Dr Ronjoy Sen
  Senior Research Fellow, ISAS-NUS
- Dr Raphael Susewind
  Political Anthropologist, Oxford University
- Professor Sharon Barnhardt
  Assistant Professor, IIM, Ahmedabad, India
- Dr Raheel Dhatiwala
  Research Fellow, The International Centre for Muslim and non-Muslim Understanding, University of South Australia, Adelaide
- Professor Christophe Jaffrelot
  Senior Research Fellow, CERI (Centre d’Etudes et de Recherches Internationales) at Sciences Po (Paris); and Research Director at the CNRS (Centre National de la Recherche Scientifique)
- Dr Bobby John
  Director, Aequitas Consulting Pte Ltd, New Delhi

**Date:**
18-19 September 2015

**Venue:**
UNDP Auditorium

The two-day workshop on ‘Diversity, Equality, Citizenship and Indian Muslims’ examined and discussed the economic, social and political developments in India and their impact on Indian Muslims. Twelve papers were presented at the workshop. The workshop was jointly organised by ISAS and the International Centre for Muslim and non-Muslim Understanding, University of South Australia.

The workshop papers and discussions sought to contextualise welfare initiatives and policy responses following the publication of the Sachar Committee Report in 2006, which sparked widespread awareness of such socioeconomic disparity and the relative exclusion of religious minorities in India, especially Muslims. A total of 14 social scientists and policy practitioners, including retired Chief Justice of the High Court of Delhi, Justice Rajinder Sachar and two other members of the Sachar Committee, discussed implications of the report and implementation of its recommendations over the past decade. Justice Sachar was the chair of the Sachar Committee.
Event: 
India’s Economic Integration with Asia-Pacific

Speakers: 
Ambassador Gopinath Pillai  
Chairman, ISAS-NUS; and  
Ambassador-at-Large, MFA, Singapore  
Ambassador Shyam Saran  
Former Foreign Secretary, Government of India  
Professor Subrata K Mitra  
Director and Visiting Research Professor, ISAS-NUS  
Dr S Narayan  
Visiting Senior Research Fellow, ISAS-NUS  
Dr Deeparghya Mukherjee  
Senior Research Fellow, ISAS-NUS  
Dr Ganesh Wignaraja  
Adviser, Economic Research and Regional Cooperation  
Department, Asian Development Bank, Manila  
Professor John Ravenhill  
Director, Balsillie School of International Affairs  
Waterloo, Canada  
Mr Pranav Kumar  
Head (International Trade), CII, India  
Dr Sinderpal Singh  
Senior Research Fellow, ISAS-NUS  
Associate Professor Wang Jiangyu  
Faculty of Law, National University of Singapore  
Dr Carlos Kuriyama  
Senior Analyst, APEC Secretariat  
Professor Biswajit Dhar  
JNU, India  
Dr Deborah Elms  
Director, Asian Trade Centre, Singapore  

Dr Francis Hutchinson  
Senior Research Fellow and Coordinator  
Regional Studies Programme  
Institute of Southeast Asian Studies  
Mr Eduardo Pedrosa  
Secretary General, Pacific Economic Cooperation Council, Singapore  
Dr Sarah Tong  
Senior Research Fellow, East Asia Institute, NUS  
Associate Professor Stephen Nagy  
International Christian University, Tokyo, Japan  
Professor Vinod Aggarwal  
Director, APEC Studies Centre  
University of California, Berkeley, USA  

Date: 
14-15 January 2016  
Venue:  
UNDP Auditorium

The workshop addressed issues pertaining to the possibility of India joining the Asia Pacific Economic Cooperation (APEC), including the on-going debate of India joining the TransPacific Partnership (TPP) and its challenges in negotiating the Regional Comprehensive Economic Partnership (RCEP). Ambassador Shyam Saran, former Foreign Secretary, Government of India delivered the keynote address. The academic sessions focused on several areas, including India’s trade and investment linkages with the Asia-Pacific region, regional integration, India and the APEC framework, TPP and RCEP. The workshop concluded with a roundtable discussion on ‘India and the APEC: The Way Forward’.
Event:
State of Democracy in South Asia

Date:
20 January 2016

Speakers:
Professor Subrata K Mitra
Director and Visiting Research Professor, ISAS-NUS

Dr Ronojoy Sen
Senior Research Fellow; and
Research Lead (Politics and Governance), ISAS-NUS

Professor Sandeep Shastri
Pro Vice-Chancellor, Jain University, India

Professor Suhas Palshikar
Professor, Savitribai Phule Pune University

Professor Kanti Bajpai
Wilmar Professor on Asian Studies,
Lee Kuan Yew School of Public Policy, NUS

Professor Tawfique Haque
Associate Professor & Director, Public Policy and Governance
Programme, North South University, Bangladesh

Mr Ahmed Bilal Mehboob
President, Pakistan Institute of Legislative Development &
Transparency, Pakistan

Professor Vineeta Sinha
Head of South Asian Studies Programme, NUS

Professor Krishna Hachhethu
Professor of Political Science, Tribhuvan University, Nepal

Dr Pradeep Peiris
Social Scientist’s Association, Sri Lanka

Venue:
UNDP Auditorium

The workshop was divided into three segments, focusing on India, Pakistan, Bangladesh, Sri Lanka and Nepal. Presentations were based on a survey conducted in 2012, spanning the five South Asian countries. The country-level findings presented by the scholars discussed citizens’ ideas, expectations, perceptions and evaluations of democracy in their countries as well as the idea of democracy, in general. While the workshop focused on the political orientations of people, it also discussed about the other dimensions, such as political participation and trust in institutions of democracy and governance.
EVENT HIGHLIGHTS
ACADEMIC WORKSHOPS

Event:

Date:
25-26 February 2016

Speakers:
Professor Subrata K Mitra
Director and Visiting Research Professor, ISAS-NUS
Mr Vinod Rai
Visiting Senior Research Fellow, ISAS-NUS; and 11th Comptroller & Auditor-General of India
Col (Retd.) P K Gautam
Research Fellow, IDSA, India
Dr Sinderpal Singh
Senior Research Fellow, ISAS-NUS
Dr Michael Liebig
Lecturer, South Asia Institute, University of Heidelberg
Dr Amitendu Palit
Senior Research Fellow & Research Lead (Trade & Economics), ISAS-NUS
Dr Saurabh Mishra
Research Assistant, IDSA, India
Dr M S Prathibha
Associate Fellow, IDSA, India
Dr Medha Bisht
Assistant Professor, South Asian University, New Delhi

Associate Professor Rahul Mukherji
Associate Professor,
South Asian Studies Programme, NUS
Dr Neo Peng Fu
Director, Confucius Institute,
Nanyang Technological University, Singapore
Dr Ronojoy Sen
Senior Research Fellow; and
Research Lead (Politics and Governance), ISAS-NUS
Dr Hossein Zarhani
Lecturer; and Senior Research Assistant, South Asia Institute,
University of Heidelberg

Venue:
UNDP Auditorium

The workshop discussions focused on the impact on history of Kautilyan thought in India and its ‘re-use’ for India's state structure and politico-strategic culture; the normative dimension(s) of the Arthashastra; its relevance for political science and IR theory; and the ‘migration’ of Kautilyan thought through Iranian and Arab cultural space to Europe, where its influence could be identified in Machiavelli’s ‘realist’ political theory. The workshop showed that Singapore is the right place to evaluate and correlate the traditions of political thought in India, China, the Middle East and Europe. The papers presented at the workshop will be published as a joint edited volume by ISAS and Institute for Defence Studies and Analyses (IDSA), co-organisers of the workshop.
**INTERNATIONAL CONFERENCE**

**Event:**
10th ISAS International Conference on South Asia: "Politics and Economics of Land in South Asia"

**Keynote Speaker:**
Mr Heng Swee Keat
Minister for Finance, Singapore

**Special Speaker:**
Mr B J Panda
Member of Parliament
Lok Sabha, India

**Academic Keynote Speaker**
Professor Pranab Bardhan
Professor of Graduate School, Department of Economics, University of California, Berkeley, USA

**Speakers:**
Amb Gopinath Pillai
Chairman, ISAS-NUS; and Ambassador-at-Large, MFA

Professor Tan Tai Yong
Executive Vice President (Academic Affairs), Yale-NUS College

Dr Duvvuri Subbarao
Distinguished Visiting Fellow, ISAS-NUS; and 22nd Governor of Reserve Bank of India

Professor Abhirup Sarkar
Professor, Economic Research Unit, Indian Statistical Institute, Kolkata

Dr Ronojoy Sen
Senior Research Fellow; and Research Lead (Politics & Governance), ISAS-NUS

Professor Deng Yongheng
Provost's Chair Professor, Director of the Institute of Real Estate Studies (IRES), NUS

Dr Amitendu Palit
Senior Research Fellow; and Research Lead (Trade & Economics), ISAS-NUS

Professor Sanjoy Chakravorty
Temple University, Philadelphia

Professor Venkatesh Panchapagesan
IIM, Bangalore

Associate Professor Gyanesh Kudaisya
Associate Professor, South Asian Studies Programme, NUS

Associate Professor Rahul Mukherji
Honorary Fellow, ISAS-NUS

Dr Kala Sridhar
Centre for Research in Urban Affairs, Institute for Social and Economic Change

Professor Badri Narayan Tiwari
G B Pant Social Science Institute, Allahabad

Dr Manjusha Nair
Assistant Professor, Department of Sociology, NUS

Dr Uttam Deb
Principal Scientist (Economics), International Corps Research Institute of Semi-Arid Tropics

Dr Aasim Sajjad Akhtar
Visiting Research Fellow, ISAS-NUS

Dr Nimal Sanderatne
Senior Visiting Fellow, Post-Graduate Institute of Agriculture, Sri Lanka

Ms Leena Pinsler
Consultant (Corporate & Finance) Drew & Napier LLC; Adjunct Professor, Faculty of Law, NUS

A/P Tay Kheng Soon
Adjunct Professor, Department of Architecture, School of Design and Environment, NUS

Mr Ravi Parthasarathi
Chairman, Infrastructure Leasing & Financial Service Limited

**Date:**
29-30 October 2015

**Venue:**
Grand Ballroom, Grand Copthorne Waterfront Hotel

In his keynote address, Singapore’s Minister for Finance, Mr Heng Swee Keat, spoke about Singapore-India friendship, deepening economic ties and key economic principles for sustainable economic development.

The roundtable discussion on the second day focused on issues connected with land and with particular relevance for business. A significant part of the deliberations focused on public policy challenges for land in India. Papers presented focused on issues connected to acquisition of land, role of the state in the process, introduction of legislative changes and their implications; real estate development, land pricing and its use, displacement concerns and the political economy of land. Besides India, the conference also discussed and presented papers on the experiences of other South Asian countries, notably, Pakistan and Sri Lanka.
### OTHER EVENTS

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<tr>
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</thead>
</table>
| 1   | ISAS Seminar: “Governance as a Service Delivery: Performance Rating of Indian States” | ISAS Board Room         | **Emeritus Professor Sudipto Mundle**  
National Institute of Public Finance & Policy, Delhi, India                              | 13 April 2015 |
| 2   | ISAS Seminar: “Inclusive Growth in India: Inter or Intra-Regional Disparities” | ISAS Board Room         | **Professor Kala S Sridhar**  
Professor and Head, Centre for Research in Urban Affairs, Institute of Social & Economic Change, Bangalore | 11 May 2015 |
| 3   | ISAS Closed Door Session with Andhra Pradesh (AP) Government Delegation      | ISAS Director’s Meeting Room | **Mr I Y R Krishna Rao**  
Chief Secretary, AP, India  
**Dr P V Ramesh**  
Principal Secretary, Finance Department, AP, India  
**Mr Sanjay Gupta**  
IFS, CEO, State Development Planning Society, AP, India  
**Mr Rajendra Kondepati**  
Rural Development Fellow, Department of Finance, AP, India  
**Mr Vijay Bhalaki**  
Athena Infonomics (Research Partner) | 13 May 2015 |
| 4   | ISAS Seminar: “Further Reforms to Company Law in India”                      | ISAS Director’s Meeting Room | **Professor Umakanth Varotttil**  
Assistant Professor, Faculty of Law, NUS | 13 May 2015 |
| 5   | ISAS Closed Door Session with Andhra Pradesh (AP) Government Delegation      | ISAS Director’s Meeting Room | **Mr I Y R Krishna Rao**  
Chief Secretary, AP, India  
**Dr P V Ramesh**  
Principal Secretary, Finance Department, AP, India  
**Mr Sanjay Gupta**  
IFS, CEO, State Development Planning Society, AP, India  
**Mr Rajendra Kondepati**  
Rural Development Fellow, Department of Finance, AP, India  
**Mr Vijay Bhalaki**  
Athena Infonomics (Research Partner) | 15 May 2015 |
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<tr>
<td>6</td>
<td>ISAS Closed Door Session: 8th India-Singapore Strategic Dialogue (ISSD)</td>
<td>The Taj Mahal Hotel, New Delhi, India</td>
<td><strong>Professor Tommy Koh</strong>&lt;br&gt;Co-Chair, 8th ISSD; and Leader of Singapore Delegation&lt;br&gt;<strong>Mr Jamshyd Godrej</strong>&lt;br&gt;Co-Chair, 8th ISSD; and Leader of India Delegation</td>
<td>18-19 May 2015</td>
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<td>7</td>
<td>ISAS Seminar: “The Ethnography of the Poor: State and Policy in India”</td>
<td>ISAS Board Room</td>
<td><strong>Professor Sujata Patel</strong>&lt;br&gt;Professor, Department of Sociology, University of Hyderabad, India</td>
<td>27 May 2015</td>
</tr>
<tr>
<td>8</td>
<td>ISAS Closed Door Session with Mr James Crabtree</td>
<td>ISAS Directors’ Room</td>
<td><strong>Mr James Crabtree</strong>&lt;br&gt;Mumbai Correspondent, The Financial Times</td>
<td>27 May 2015</td>
</tr>
<tr>
<td>9</td>
<td>ISAS Joint Event with ESSEC Business School: “Documentary on Pink Sarees”</td>
<td>ESSEC Business School, Singapore</td>
<td><strong>Associate Professor Rahul Mukherji</strong>&lt;br&gt;Honorary Visiting Fellow, ISAS-NUS</td>
<td>27 May 2015</td>
</tr>
<tr>
<td>10</td>
<td>ISAS Closed Door Session with the Centre for International and Regional Studies (CIRS) from Georgetown University in Qatar</td>
<td>ISAS Director’s Meeting Room</td>
<td><strong>Mr Johnson Paul</strong>&lt;br&gt;Senior Associate Director, ISAS-NUS&lt;br&gt;<strong>Dr Amitendu Palit</strong>&lt;br&gt;Senior Research Fellow; and Research Lead (Trade &amp; Economics), ISAS-NUS&lt;br&gt;<strong>Dr Sinderpal Singh</strong>&lt;br&gt;Senior Research Fellow, ISAS-NUS&lt;br&gt;<strong>Dr Dipinder Singh Randhawa</strong>&lt;br&gt;Senior Research Fellow, ISAS-NUS</td>
<td>2 June 2015</td>
</tr>
<tr>
<td>11</td>
<td>ISAS Joint Event with ASEF – SG50 Celebrations</td>
<td>ASEF Conference Room</td>
<td><strong>Professor Tommy Koh</strong>&lt;br&gt;Ambassador-at-Large, MFA</td>
<td>10 June 2015</td>
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<tr>
<td>12</td>
<td>ISAS Closed Door Session: “PM Modi’s Visit to China”</td>
<td>ISAS Board Room</td>
<td><strong>Dr Amitendu Palit</strong>&lt;br&gt;Senior Research Fellow and Research Lead (Trade &amp; Economics), ISAS-NUS&lt;br&gt;<strong>Dr Sinderpal Singh</strong>&lt;br&gt;Senior Research Fellow, ISAS-NUS&lt;br&gt;<strong>Mr P S Suryanarayana</strong>&lt;br&gt;Editor (Current Affairs), ISAS-NUS</td>
<td>11 June 2015</td>
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| 13  | ISAS Book Launch: SG-India 50 years of Diplomatic Relations: Towards a Shared Future | NUS Guild House   | Mr Goh Chok Tong  
Emeritus Senior Minister, Singapore                                                        | 12 June 2015  |
| 14  | ISAS Closed Door Session with Dr Kodela Rao, Speaker of Legislature, Andhra Pradesh | ISAS Board Room   | Dr Kodela Rao  
Speaker, Legislative Assembly, Andhra Pradesh, India                                       | 19 June 2015  |
| 15  | ISAS Closed Door Session: Visit by the Vice-Chancellor of University of South Australia | ISAS Board Room   | Professor David Lloyd  
Vice-Chancellor, University of South Australia                                                  | 24 June 2015  |
| 16  | ISAS Seminar: “Myanmar-India Relations: China’s Shadow and Election Promise”   | ISAS Board Room   | Dr Tin Maung Than  
Visiting Research Fellow, Institute of Southeast Asian Studies (ISEAS), NUS                | 3 July 2015   |
| 17  | ISAS Seminar: “The Many Lives of Homai Vyarawalla: Revisiting a Historical Archive” | ISAS Board Room   | Associate Professor Sabeena Gadihoke  
Associate Professor of Video Production, Jamia Millia Islamia                                 | 14 July 2015  |
| 18  | ISAS Joint Event: Singapore Regional Business Forum: “21st Century Maritime Silk Road” | Ritz Carlton Millenia Singapore | Dr Amitendu Palit  
Senior Research Fellow; and Research Lead (Trade and Economics), ISAS-NUS                  | 27 July 2015  |
| 19  | ISAS Closed Door Session                                                       | Embassy of Thailand, Singapore | Ambassador Gopinath Pillai  
Chairman, ISAS-NUS; and Ambassador-at-Large, MFA, Singapore  
HE Marut Jitpatima  
Ambassador of Thailand to Singapore                                                          | 15 September 2015 |
| 20  | ISAS Seminar: “Rise of the Bengal Tigers: The growing strategic importance of the Bay of Bengal” | ISAS Board Room   | Dr David Brewster  
Visiting Fellow, Strategic & Defence Studies Centre, Australian National University         | 16 September 2015 |
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</table>
| 21  | ISAS Seminar: “South Asian Port Cities in Transition” | ISAS Board Room | **Professor Imtiaz Ahmed**  
Executive Director, Regional Centre for Strategic Studies (RCSS), Colombo, Sri Lanka | 1 October 2015 |
| 22  | ISAS Seminar: “Nepal’s devastating earthquake and state response: some observations” | ISAS Board Room | **Professor Uddhab Pyakurel**  
Assistant Professor, Kathmandu University, Nepal  
**Dr Indra Adhikari**  
Executive Chairperson, South Asian Dialogues on Ecological Democracy, Nepal | 12 October 2015 |
| 23  | ISAS Joint Workshop with Global Centre on Cooperative Security | MEI Conference Room | **Dr Iftekhar Ahmed Chowdhury**  
Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS  
**Ms Naureen Chowdhury Fink**  
Senior Fellow, Global Centre on Cooperative Security  
**Experts on Counter-terrorism** | 15-16 October 2015 |
| 24  | ISAS Seminar: “Partition and Dalit Peasant Refugees in Eastern India, 1946-64” | ISAS Board Room | **Professor Sekhar Bandyopadhyay**  
Director, New Zealand-India Research Institute, Victoria University of Wellington, New Zealand | 19 October 2016 |
| 25  | ISAS Seminar: “Productivity Trends in Indian Manufacturing and Implications for 'Make in India’” | Treasury Building, Ministry of Finance Building | **Ms Prachi Gupta**  
Indira Gandhi Institute of Development Research, Mumbai, India | 4 November 2015 |
| 26  | ISAS Closed Door Discussion | Raffles Town Club | **Mr Mangala P Samaraweera**  
Minister of Foreign Affairs, Sri Lanka  
**Ambassador Gopinath Pillai**  
Chairman, ISAS-NUS; and Ambassador-at-Large, MFA, Singapore | 12 November 2015 |
| 27  | ISAS Workshop: Modi and the World: (Re) Constructing Indian Foreign Policy | UNDP Auditorium | **Multiple Speakers** | 25-26 November 2015 |
## OTHER EVENTS

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<td>28</td>
<td>ISAS Closed Door Session with Indian Institute of Management</td>
<td>ISAS Board Room</td>
<td><strong>Mr Girija Pande</strong>&lt;br&gt;Executive Chairman, Apex Avalon Consulting Pte Ltd; and Member, Management Board, ISAS-NUS  &lt;br&gt;<strong>Professor Subrata K Mitra</strong>&lt;br&gt;Director and Visiting Research Professor, ISAS-NUS  &lt;br&gt;<strong>Dr Iftekhar Ahmed Chowdhury</strong>&lt;br&gt;Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS  &lt;br&gt;<strong>Dr Amitendu Palit</strong>&lt;br&gt;Senior Research Fellow; and Research Lead (Trade and Economics), ISAS-NUS  &lt;br&gt;<strong>Associate Professor Rajesh Rai</strong>&lt;br&gt;Assistant Director, ISAS-NUS; and Associate Professor, South Asian Studies Programme, NUS</td>
<td>1 December 2015</td>
</tr>
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<td>29</td>
<td>ISAS Closed Door Session with Indian Institute of Management</td>
<td>ISAS Board Room</td>
<td><strong>Professor Subrata K Mitra</strong>&lt;br&gt;Director and Visiting Research Professor, ISAS-NUS  &lt;br&gt;<strong>Dr Iftekhar Ahmed Chowdhury</strong>&lt;br&gt;Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS  &lt;br&gt;<strong>Mr Johnson Paul</strong>&lt;br&gt;Senior Associate Director, ISAS-NUS</td>
<td>2 December 2015</td>
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<td>Type of Event</td>
<td>Place of Event</td>
<td>Speakers/Commentators/GOH</td>
<td>Date</td>
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</tbody>
</table>
| 30  | ISAS Workshop: “ISAS-ORF International Conference on OBOR and Connectivity between South and East Asia” | Delhi, India | Mr Zainul Abidin Rasheed  
Ambassador of Singapore to Kuwait  
Professor C Raja Mohan  
Director, Carnegie India; and  
Visiting Research Professor, ISAS-NUS  
Dr Sreeradha Dutta  
Fellow, Institute of Defence Studies & Analyses  
Dr K Yhome  
Research Fellow, ORF, India  
Professor Shankari Sundararaman  
Chairperson, Centre for Indo-Pacific Studies, JNU, India  
Dr S Narayan  
Visiting Senior Research Fellow, ISAS-NUS  
Professor Mahendra P Lama  
Professor Vice-Chancellor, Indira Gandhi National Open University, India  
Dr Nilanjan Ghosh  
Senior Fellow, ORF, India  
Dr Rakhahari Chatterji  
Visiting Fellow in Political Science, ORF, India  
Capt Martin A Sebastian  
Centre for Maritime Security and Diplomacy, Maritime Institute of Malaysia  
Ms Darshana M Baruah  
Research Analyst, Carnegie India  
Ambassador Tariq Karim  
Advisor to World Bank for Regional Integration, South Asian Region  
Mr Madhukar Rana  
Former Minister of Finance, Nepal | 7-8 December 2015 |
| 31  | ISAS Seminar: “Indian States in Public Diplomacy” | ISAS Board Room | Professor Purnendra Jain  
University of Adelaide | 6 January 2016 |
### OTHER EVENTS

<table>
<thead>
<tr>
<th>S/N</th>
<th>Type of Event</th>
<th>Place of Event</th>
<th>Speakers/Commentators/GOH</th>
<th>Date</th>
</tr>
</thead>
</table>
| 32  | ISAS Closed Door Session with Chairman and Dr Narayan: “Social Welfare Policies in Singapore” | ISAS Directors’ Room | **Mr Ajay Chandrakar**  
Mininster for Panchayati Raj & Rural Development; Health and Family Welfare, Government of Chhattisgarh, India  
**Mr M K Raut, IAS**  
Additional Chief Secretary & Development Commissioner, Panchayat Raj & Rural Development, Government of Chhattisgarh, India  
**Dr C R Prasanna, IAS**  
Additional Development Commissioner, Panchayat Raj & Rural Development, Government of Chhattisgarh, India  
**Mr S Alok**  
| 33  | ISAS Seminar: “Into Delhi’s Sphere of Influence” | ISAS Board Room | **Professor Yuan Jingdong**  
University of Sydney  
**Professor Paul Evans**  
University of British Columbia | 17 February 2016 |
| 34  | India-Japan Security Relations in the Indo-Pacific | ISAS Board Room | **Mr Dhruva Jaishankar**  
Visiting Fellow, South Asia Programme, RSIS | 27 January 2016 |
| 35  | ISAS Seminar – Ambassador’s Lecture Series: “Spain and the Indo-Pacific Region. A Special Reference to India” | ISAS Board Room | **HE Miguel Angel Navarro**  
Spanish Ambassador to Singapore | 18 February 2016 |
| 36  | ISAS Conference: Delhi Dialogue VIII Signing of MOU (ISAS and IDSA) | New Delhi, India | **Ambassador Gopinath Pillai**  
Chairman, ISAS-NUS; and Ambassador-at-Large, MFA, Singapore  
**Mr Johnson Paul**  
Senior Associate Director, ISAS-NUS | 17-19 February 2016 |
<table>
<thead>
<tr>
<th>S/N</th>
<th>Type of Event</th>
<th>Place of Event</th>
<th>Speakers/Commentators/GOH</th>
<th>Date</th>
</tr>
</thead>
</table>
| 37  | ISAS Joint Event with Indian Council for Cultural Relations (ICCR) | ISAS Board Room | Ambassador Mrs Veena Sikri Convener, South Asia Women’s Network  
Professor Subrata K Mitra  
Director and Visiting Research Professor, ISAS-NUS  
Dr Iftekhar Ahmed Chowdhury  
Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS  
Dr Anirban Ganguly  
Director, Dr Syama Prasad Mookerjee Research Foundation, Delhi  
Professor Aswini K Mohapatra  
Chairperson, Centre for West Asian Studio, JNU, India  
Dr Varun Veer  
Yoga Expert | 19 February 2016 |
| 38  | ISAS-SASP Joint Seminar: “Pakistan Social Class and Mobility” | Malay Studies Seminar Room Faculty of Arts & Social Sciences, NUS | Ms Rosita Armytage  
PhD Candidate, Australian National University | 23 February 2016 |
| 39  | ISAS Joint Workshop with Burki Institute: “Global Changes and South Asian Imperatives (SG-Pakistan 50)” |  | Professor Subrata K Mitra  
Director and Visiting Research Professor, ISAS-NUS  
Mr Shahid Javed Burki  
Former Finance Minister of Pakistan; and Visiting Senior Research Fellow, ISAS-NUS  
Dr Iftekhar Ahmed Chowdhury  
Principal Research Fellow; and Research Lead (Multilateral and International Linkages), ISAS-NUS  
Ms Chandrani Sarma  
Research Assistant, ISAS-NUS | 7-11 March 2016 |
| 40  | ISAS Seminar and Interactive Session | Global Reading Room, Stephen Riady Building, UTown, NUS | Mr Druv Kent  
International Pop Musician | 16 March 2016 |
| 41  | ISAS-SASP Joint Seminar: “Reclaiming National Treasures: Exploring the ‘illicit’ Trade in Indian Antiquities” | Malay Studies Seminar Room Faculty of Arts & Social Sciences, NUS | Mr Anuraag Saxena  
Asia Head for World Education Foundation, UK | 23 March 2016 |
ISAS partners with business, industry, private and public organisations, other academic institutions, as well as the community to accelerate our mission of promoting understanding of South Asia. While partnerships bring valuable expertise, perspective and resources to ISAS, these alliances also are positive for ISAS’ Singapore partners who tap our intellectual capital and cutting-edge policy research.

**MOUs SIGNED BETWEEN 1 APRIL 2015 AND 31 MARCH 2016**

- **2015**
  - 4 September
  - New Zealand India Research Institute (NZIRI), Victoria University of Wellington, New Zealand

- **2016**
  - 19 February
  - Institute for Defence Studies and Analyses (IDSA), India

- **2016**
  - 7 March
  - Shahid Javed Burki Institute of Public Policy, NETSOL, Pakistan
ONLINE PRESENCE

ISAS WEBSITE

The ISAS website (www.isas.nus.edu.sg) was created in 2005 and has since grown in content with regular postings disseminated to policy makers, academia, business community and the public. The website ranked 6,765th in the world (amongst the 30 million domains) as against 8216th in 2014-15. A low-numbered rank means that this website gets lots of visitors. It gets 26.2% of its traffic from the Singapore, 19% from India, 11.5% from China, and 7.8% from the United States. The search optimisation score for the site increased from 53% in 2014-15 to 57.51% in 2015-16. Page views per user decreased by 0.05 pages with duration per user decreased by 0.09 minutes. Total visits to the site decreased by 2,733 visits. Pages viewed decreased by 11.57 pages less than FY2014/2015.

<table>
<thead>
<tr>
<th>ISAS WEBSITE</th>
<th>FY2015/16</th>
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<tbody>
<tr>
<td>Site visits</td>
<td>30,338</td>
</tr>
<tr>
<td>Unique visitors</td>
<td>21,583</td>
</tr>
<tr>
<td>Page Views</td>
<td>83,274</td>
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<tr>
<td>Page Views per user</td>
<td>3.58</td>
</tr>
<tr>
<td>Duration of visit</td>
<td>03:23 Mins</td>
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<tr>
<td>Search engine optimisation</td>
<td>57.51%</td>
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<td>Website rank</td>
<td>6,765</td>
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</table>

YOUTUBE

ISAS uses YouTube for the distribution of video content captured during our seminars and workshops. The first upload was done on 8 December 2011. ISAS has two YouTube channels (http://www.youtube.com/user/ISASnus1) and (http://www.youtube.com/user/ISASnus2). Both sites have registered a total of 24,908 page views and registered 120 new subscribers. As at 31 March 2016, the Video Uploads total 400 with 428 subscribers registering 128,353 page views.

<table>
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<tr>
<th>YOUTUBE</th>
<th>FY2015/16</th>
<th>Cumulative since 2011</th>
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<tr>
<td>Video Uploads</td>
<td>106</td>
<td>400</td>
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<tr>
<td>Subscribers</td>
<td>120</td>
<td>428</td>
</tr>
<tr>
<td>Page Views</td>
<td>24,908</td>
<td>128,353</td>
</tr>
</tbody>
</table>

RESEARCH RECOGNITION

The appended chart provides an overview of the KPIs achieved in FY2015/16.

264 Op-Editorials
189 Media Coverage
2.6 Ratio of Media Coverage to Events
3 New MOUs